
Report To:	Environment and Regeneration Committee	Date:	14 March 2024
Report By:	Director, Environment & Regeneration	Report No:	ENV015/24/MR/KM
Contact Officer:	Stuart Jamieson	Contact No:	01475 712146
Subject:	Environment and Regeneration Committee Delivery and Improvement Plan 2023/26 Performance Report		

1.0 PURPOSE AND SUMMARY

- 1.1 For Decision For Information/Noting
- 1.2 The purpose of this report is to provide the Committee with an update on the progress made in the delivery of the Environment and Regeneration Committee Delivery and Improvement Plan 2023/26.
- 1.3 This is the second performance report on the Committee Plan, which is coming to the end of its first year. It provides information on the delivery of the Action Plan as at the end of January / early February 2024 and the latest performance data for KPIs.

2.0 RECOMMENDATIONS

- 2.1 It is recommended that the Committee consider the progress made in the delivery of the Environment and Regeneration Committee Delivery and Improvement Plan 2023/26.
- 2.2 The Committee is also asked to note that a refreshed Committee Delivery and Improvement Plan will be brought to the next meeting of this Committee for approval.

Stuart Jamieson
Director,
Environment and Regeneration

3.0 BACKGROUND AND CONTEXT

3.1 Committee Delivery and Improvement Plans 2023/26 are a key component of the Council's refreshed strategic planning and performance management framework. The Committee Plan enables scrutiny of:

- Strategic activity within the Committee remit; and
- How the Committee is helping to deliver the Council Plan outcomes;

3.2 The Environment and Regeneration Committee Delivery and Improvement Plan 2023/26 was approved on 4th May 2023. Committee Delivery and Improvement Plans have also been approved by the Education and Communities Committee and the Policy and Resources Committee.

3.3 The Committee Plans will be refreshed annually to remove completed actions and capture new strategic activity and risk.

3.4 PERFORMANCE OVERVIEW

3.5 This is the second performance report on the new Committee Plan and covers the progress made up to the end of January / early February 2024. It includes an update on the status of the action plan and KPIs. A summary of performance is provided below with the full performance report provided in the Appendix.

3.6 [Delivery and Improvement Action Plan 2023/26](#)

3.7 The following actions / sub-actions are complete:

- The recommendations in respect of Ultra Low Emission Vehicles were approved by this Committee on 28th June 2023;
- The Central Greenock Housing Study was approved by this Committee on 31st August 2023;
- The review of national policies and targets to inform the Local Heat and Energy Efficiency Strategy has been concluded;
- The actions associated with the development of a procurement strategy for landfill waste have been completed.
- The Scottish Government peer review of the Inverclyde Local Housing Strategy is complete and the Local Housing Strategy 2023/28 was approved by this Committee on 2nd November 2023;
- An updated Masterplan for Clune Park was approved by this Committee on 2nd November 2023;
- All the preparatory work associated with the development of Local Health and Energy Efficiency Strategy and Delivery Plan is now complete.

3.8 There has been slippage in the delivery of the following actions / sub-actions:

- The review of the Economic Development Strategy, due to take place at the end of the current financial year has been moved to the next financial quarter.
- The contract has been awarded for Phase 1 of the West Blackhall Street project and work started on site on 8th January. Phase 2 however is dependent on a Sustrans Funding Award 2024/25.

- Following a delay due to awaiting Scottish Government feedback, the Local Housing Strategy Action Plans have been agreed by this Committee with final checks on the delivery timescales carried out by the LHS Steering Group. The first schedule of LHS Delivery group meetings were established in early 2024.
- The brief for central Port Glasgow Housing Regeneration Strategy is being redrafted with a slightly different emphasis to reflect the linkages between the Strategy, the Local Heat and Energy Efficiency Strategy and Local Housing Strategy outcome 4 (people in Inverclyde live in good quality, carbon friendly and energy efficient homes with reduce fuel poverty).
- Workforce planning to address the skills gap continues to present challenges in some areas and is ongoing.

3.9 All remaining actions within the action plan are on track.

3.10 KPI Performance

Performance in quarter 3 was on target (green status) for the following measures:

- Category 1 pothole repairs
- Category 2 pothole repairs
- Percentage of street lighting repairs within 7 days
- The number of tonnes of waste sent to landfill in the previous quarter

3.11 Performance was below target, but within a 5% tolerance (amber status), for the following measure:

- % of building warrants assessed within 20 working days

3.12 Performance in the previous quarter was 5% or more below target (red status) for the following measures:

- The percentage of household applications decided in under 2 months
- The percentage of all planning applications decided in under 2 months

4.0 PROPOSALS

4.1 The Committee is asked to note the progress that has been achieved in delivering the Environment and Regeneration Committee Delivery and Improvement Plan 2023/26.

4.2 The Committee is also asked to note that the annual refresh of the Committee Plan will be presented to next meeting of this Committee on 16th May 2024, along with a year-end progress report on performance in 2023/24.

5.0 IMPLICATIONS

5.1 The table below shows whether risks and implications apply if the recommendation(s) is(are) agreed:

SUBJECT	YES	NO
Financial		X
Legal/Risk		X

Human Resources		X
Strategic (Partnership Plan/Council Plan)	X	
Equalities, Fairer Scotland Duty & Children/Young People's Rights & Wellbeing		X
Environmental & Sustainability		X
Data Protection		X

5.2 Finance

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A					

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
N/A					

5.3 Legal/Risk

There are no legal implications associated with this report, whilst the key Committee risks are highlighted within the full Committee Plan 2023/26.

5.4 Human Resources

There are no human resources implications associated with this report.

5.5 Strategic

The Environment and Regeneration Committee Delivery and Improvement Plan 2023/26 directly supports the new Council Plan 2023/28 is aligned to the delivery of the Council Plan outcomes.

6.0 CONSULTATION

6.1 None.





7.0 BACKGROUND PAPERS

7.1 None.

Classification : Official





Appendix 1: Delivery and Improvement Plan

Strategic Theme: People






Code & Title	Action	Sub-action	Due Date	Current Status	Progress Commentary
CMTE/ EVR001 Economic Strategy	Refresh the Economic Strategy 2021/25 and develop the Economic Development Strategy 2025/28.	Carry out a review of the current Economic Development Strategy.	31-Mar-2024	 Slippage	This work will now be progressed in the new financial year.
		Set Strategy Development Plan <ul style="list-style-type: none"> • Review of existing economic climate • Engagement with key stakeholders e.g. businesses and local groups • Identify priority themes 	31-Mar-2024	 Slippage	This will follow on from the previous review.
		Development of an action plan for the Economic Development Strategy 2025/28 with partners.	31-Mar-2025	 Not yet started	This will follow on from completion of the earlier actions.
CMTE/ EVR002 Taskforce Action Plan	Development and delivery of Taskforce Action Plan	Agree the Taskforce Action Plan, including assigning action plan ownership to key partners including skills, premises, business development and housing.	31-Mar-2026	 On track	£53m investment has been awarded from the UK Government for Levelling Up Town Fund and Shared Prosperity Fund. Work continues with both the UK and Scottish Governments.

Classification : Official








Strategic Theme: Place

Code & Title	Description	Sub-action	Due Date	Current Status	Progress Commentary
CMTE / EVR003 Delivery of Placemaking Projects	Support regeneration and economic growth via the delivery of key placemaking projects.	Submission and approval of Inverkip Outline Business Case and final Business Case following Committee approval.	31-Mar-2025	 On track	The Outline Business Case received approval in November 2023. Work is ongoing at the moment to finalise the design, following which the final Business Case will be submitted.
		Approval of funding being awarded for full project delivery of West Blackhall Street and procurement of contractor to construct project.	31-Mar-2025	 Slippage	Contract awarded for Phase 1 and started on site 8th January 2024. Phase 2 dependent on Sustrans funding award 2024/25.
		Implementation of the Levelling Up Project.	31-Mar-2026	 On track	A report was presented to this Committee on 18 th January 2024, outlining the preferred road junction arrangements. This is now being considered by Transport Scotland. A demolition line with the Oak Mall has been agreed. For the Glebe building, Creative Regeneration are progressing with their SCIO and planning application and listed building consent.
CMTE/ EVR004 Local Housing Strategy 2023/28	Development of a Local Housing Strategy 2023/28 which sets out how the Council and its partners will address housing issues over the next 5 years.	The LHS 2023/28 Action Plans and timetable are agreed.	30-Apr-2023	 Slippage	The initial action plans were agreed by this Committee on 2 nd November 2023. These have since been further sense checked for final agreement of delivery timescales etc. by LHS Steering Group and outcome delivery groups. Final action plan will be monitored via the Council's performance management system, Pentana from February 2024.







Classification : Official

Code & Title	Description	Sub-action	Due Date	Current Status	Progress Commentary
		Submission of final draft of the LHS to the Scottish Government for peer review.	31-May-2023	 Complete	This is now complete.
		Commencement of the LHS Delivery Groups.	30-Sep-2023	 Slippage	The LHS Steering Group met on 10 th January 2024, with the first schedule of meetings taking place following this.
CMTE/ EVR005 Pavement Parking Prohibitions	Development of a feasibility and implementation plan associated with Pavement Parking Prohibitions, introduced by the Transport Scotland Act. The ability to enforce the Act comes into effect from December 2023.	Completion of detailed assessments of the road network throughout Inverclyde determined by levels of available funding.	31-Mar-2024	 Slippage	A full report outlining the implications of the Transport (Scotland) Act 2019 in relation to parking prohibitions for pavement parking and double parking was considered by this Committee on 2 nd November 2023. It was highlighted that enforcement will not be possible without the necessary funding and resources for implementation and management including the promotion of exemption orders. Subsequent to this, a briefing was held for all Elected Members in early February where Members were advised that the road network assessments will be complete during the summer.
CMTE / EVR006 Biodiversity and carbon sequestration	Increase the levels of biodiversity and improve carbon sequestration capture.	Identification of suitable grounds for tree and naturalised planting.	31-Mar-2026	 On track	Works have commenced as anticipated. Green Action Trust has now been engaged and will provide detailed options for tree planting and naturalised areas in future years.
		Develop a Peatland Restoration Plan, in partnership with GCV Green Network detailing appropriate projects to be taken forward, which is approved by Committee.	31-Mar-2026	 On track	The work associated with this action has now been awarded and the contractor is now on site.



Classification : Official

Code & Title	Description	Sub-action	Due Date	Current Status	Progress Commentary
CMTE / EVR007 Local Development Plan	Set out the Council's spatial planning policy in line with statutory requirements.	Develop a new Local Development Plan.	31-Mar-2026	 On track	A Development Plan Scheme (DPS) and Participation Statement setting out how the next Local Development Plan will be prepared and a timeline for the delivery was approved by this Committee on 18th January 2024. The new LDP will be adopted by March 2026.
CMTE / EVR008 Housing-led Regeneration	Establish a programme of housing led regeneration in central Greenock and Port Glasgow.	Central Greenock Housing Study submitted to Committee for approval. Approval of brief for central Port Glasgow Housing Regeneration Strategy.	31-Aug-2023 30-Sep-2023	 Complete  Slippage	The study was approved by the Environment & Regeneration Committee at its meeting on 31 st August 2023. Project brief has been redrafted to reflect the wider agenda of the LHEES and LHS Outcome 4. Partner agencies have been consulted and the slight alteration to the emphasis will be discussed by the CMT.
CMTE / EVR009 Clune Park Regeneration	Progress with the physical regeneration of the Clune Park area.	Delivery of an updated masterplan for Clune Park. Planning consent (in principle) for the Clune Park development. Partner dialogue with RSL provider. Legal issues fully investigated.	31-Oct-2023 30-Apr-2024 01-Apr-2024 01-Apr-2025	 Complete  Not yet started  On track  On track	The Masterplan was approved at a meeting of this Committee on 2 nd November 2023. This will follow on from the above. Further discussions have taken place with the Scottish Government and potential RSL partners. Significant work has been carried out on legal issues.

Classification : Official







Code & Title	Description	Sub-action	Due Date	Current Status	Progress Commentary
CMTE / EVR010 Local Heat and Energy Efficiency Strategy	Development of a Local Heat and Energy Efficiency Strategy (LHEES) and Delivery Plan to improve energy efficiency and heat decarbonisation in all buildings in Inverclyde.	Carry out a review of national policies and targets to inform the LHEES.	31-Dec-2023	 Complete	All the key actions associated with the LHEES are complete. A report on this issue was considered by the Committee as part of the Energy and Climate Change update provided on 18 th January 2024.
		Quality assurance of the core datasets for use in the tools and models contained in the LHEES methodology.	31-Dec-2023	 Complete	
		Data analysis to support identification of initial strategic zones and delivery areas	31-Dec-2023	 Complete	
		Building level assessment.	31-Dec-2023	 Complete	
		Finalisation of delivery areas.	31-Dec-2023	 Complete	
CMTE / EVR011 Net Zero	Progress workstreams to support the achievement of the Net Zero target by 2045.	Ongoing implementation of the Net Zero Strategy and Action Plan 2022/27 focusing on a wide range of workstreams that will deliver energy efficiency improvements and carbon emission reductions.	31-Mar-2026	 On track	Interim update reports have been presented to this Committee on 2 nd November 2023 and 18 th January 2024. This included a progress report on the Net Zero Action Plan.

Classification : Official




Code & Title	Description	Sub-action	Due Date	Current Status	Progress Commentary
		Develop a 12-month procurement programme for EV vehicle purchases in line with SG target for zero emission timeline for 2025 and present report to Committee.	31-Mar-2026	 Complete	A report was considered by this Committee on 28 th June 2023 and the recommendations in respect of Ultra Low Emission Vehicles approved.
		Develop Fleet EV charging infrastructure in depots and other council buildings.	31-Mar-2026	 On track	Inverclyde Council is participating in a Glasgow City Region charge point infrastructure expansion study.






Classification : Official

Strategic Theme: Performance

Code & Title	Description	Sub-action	Due Date	Current Status	Progress Commentary
CMTE / EVR012 Procurement Strategy (Landfill Waste)	Develop a robust procurement strategy and route to market to meet the biodegradable landfill waste ban coming into force December 2025. Contract requires to be in place by this date.	Identify long term waste contractor procurement route and report to Environment & Regeneration Committee.	31-Dec-2023	 Complete	This has been considered by the Environment & Regeneration Committee and a decision taken regarding procurement.
		Assessment of market testing and analysis.	31-Dec-2023	 Complete	Market testing has been undertaken with procurement and is now complete.
		Procurement exercise undertaken and concluded.	31-Dec-2023	 Complete	This is now complete.
CMTE/ EVR013 Roads Asset Management Strategy	Development of a Roads Asset Management Strategy (RAMS) that will shape the Roads Asset Management Plan.	Development of a Roads Asset Management Strategy	31-Mar-2024	 On track	The draft RAMS is approaching completion. This will be presented to the meeting of the Environment & Regeneration Committee held on 14 th March 2024.
CMTE / EVR014 Workforce / Succession Planning	Improve workforce / succession planning processes and address the skills gap arising from an ageing workforce.	Identify the future skills gap within the Services, in key areas.	31-Mar-2024	 Slippage	Particular challenges continue in some Service areas. Services continue to develop arrangements for succession planning in line with the corporate retention and recruitment initiatives that are underway.
		Develop a training action plan for apprentices and graduates.	31-Mar-2024	 Slippage	This will follow on from the related Workforce / succession planning action.

Classification : Official

Code & Title	Description	Sub-action	Due Date	Current Status	Progress Commentary
CMTE / EVR015 Management of assets	Refresh and review the Corporate Asset Management Strategy.	Ongoing process of mapping and assessing the condition of sea walls, defences and slipways.	31-Mar-2024	 Slippage	This will be considered as part of the wide Corporate Asset Management Strategy.
		Continued expansion in the number and type of term contracts from planned / preventative maintenance and compliance activity.	31-Mar-2024	 On track	Renewal and refresh of key contracts is ongoing.
		Continued targeted lifecycle investment across the estate based on asset condition surveys.	31-Mar-2024	 On track	Lifecycle programme for 2023/24 substantially completed and planning underway for 2024/25.






















Action Status	
	Cancelled / not delivered
	Not started
	Slippage
	On track
	Complete

Appendix 2: Environment and Regeneration KPI Scorecard

Since the last progress report, new performance data 2022/23 has been published for the following indicators and is provided in the table below:

Title	2021 Value	2022 Value	2023 Value	2023/24 Target	Latest Note
NEW: Business Survival rate (3 year average, 2019= base year)	2017/20 58.1%	2018/21 59%	2019/22 52.4%	60%	The Glasgow City Region 3-year business survival rate (2019/22) is 56.2%
NEW: Gross weekly earnings, full-time workers, by workplace (median earnings in pounds for employees working in Inverclyde)	2021 £690.40	2022 £630.70	2023 £638.30	To meet or exceed GCR	The Glasgow City Region average workplace earnings in 2023 was £669.21

Quarterly performance data is provided for the following indicators in the table below:

Title	Q4 2022/23 Value	Q1 2023/24 Value	Q2 2023/24 Value	Q3 2023/24 Value	Q3 Target	Q3 Status	Short Trend	Long Trend	Latest Note
Category 1 pothole repairs	85.71%	100%	100%	100%	92%				
Category 2 pothole repairs	100%	62.5%	60%	93.33%	90%				
% of street lighting repairs within 7 days	94.39%	98.61%	92.98%	95.45%	92%				
% of building warrants assessed within 20 working day	85.23%	91.51%	96.34%	92.31%	95%				
% of household applications decided in under 2 months	20%	15.15%	21.79%	60.58%	80%				
% of all planning applications decided in under 2 months	28.07%	29.55%	23.91%	60.33%	80%				
Landfill waste (tonnes)	6755	6616	6515	5871	6250				The annual target is 25,000 tonnes

Title	Q4 2022/23 Value	Q1 2023/24 Value	Q2 2023/24 Value	Q3 2023/24 Value	Q3 Target	Q3 Status	Short Trend	Long Trend	Latest Note
Number of clients supported by the Employability Service that gained a full/partial qualification	-	134	114	163	100			-	
Number of unemployed people that have progressed to employment from participation in council funded /operated employability activities	-	122	74	124	105			-	
Number of trees planted	723	130	1	116					The 2023/24 target is 1000 trees

PI Status		Long Term Trends		Short Term Trends	
	Alert		Improving		Improving
	Warning		No Change		No Change
	OK		Getting Worse		Getting Worse
	Unknown				
	Data Only				